

**Community Panel and Principal Selection Process** SY 2021 - 22

Miner ES



## What are we looking for?

PROFESSIONAL STANDARDS FOR EDUCATIONAL LEADERS

ORGANIZATION OF THE STANDARDS: THREE "LOGIC CLUSTERS"

THE DRIVERS

THE CORE

THE SUPPORTS

STANDARD 1: MISSION, VISION & CORE VALUES STANDARD 4: CURRICULUM, INSTRUCTION & ASSESSMENT

STANDARD 6: PROFESSIONAL CAPACITY OF SCHOOL PERSONNEL

STANDARD 2: ETHICS & PROFESSIONAL NORMS STANDARD 5: COMMUNITY OF CARE & SUPPORT FOR STUDENTS

STANDARD 7: PROFESSIONAL COMMUNITY FOR TEACHERS & STAFF

STANDARD 3: EQUITY & CULTURAL RESPONSIVENESS STANDARD 8: MEANINGFUL ENGAGEMENT OF FAMILIES & COMMUNITIES

STANDARD 10: SCHOOL IMPROVEMENT STANDARD 9: OPERATIONS & MANAGEMENT

#### The Foundation of Assessment

- The Professional Standards for Educational Leaders (PSEL) is comprised of the criteria DCPS believes is essential to effective, school-based leadership.
- The PSEL drives the hiring and development of all Principals at DCPS.
- Candidates are assessed on each section of the PSELs multiple times throughout the process.

#### Where Do We Recruit

- DCPS Internal Talent
- Job Postings on Social Media
- Collaborating with Schools of Education Alumni Associations
- Networking with Experienced DCPS Principals and Leaders Across the Country
- Seeking Referrals from our DCPS Community
- Collaborating and Advertising with Professional Associations: (National Association Secondary School Principals, National Association Elementary School Principals, LinkedIn, Indeed, Podcasts, Idealist, Association of Latino Professionals, Teach For America Alumni, & EdWeek, etc.)









## Overview of Principal Selection Process

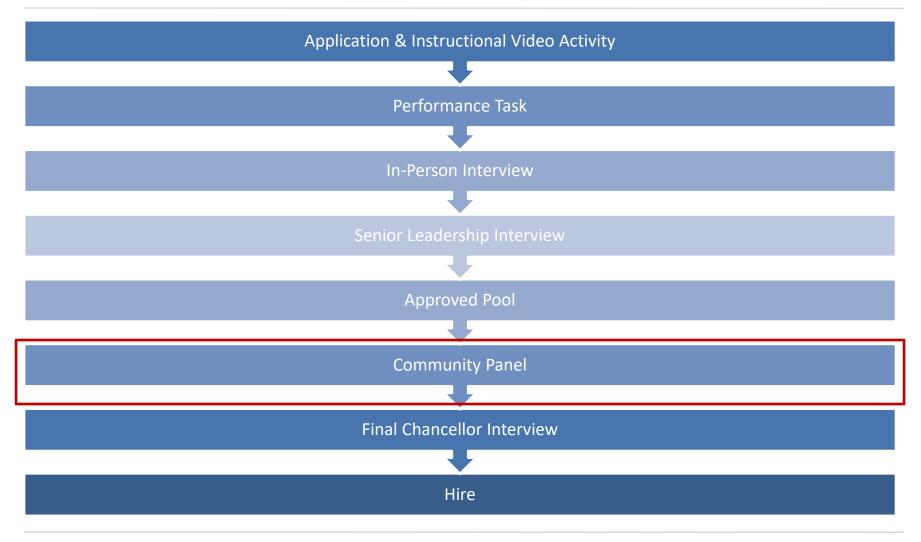
The School Panel & Principal Selection Process was developed based on Title 5 of the District of Columbia Municipal Regulations (DCMR), Chapter 5, Sections 517-520.

#### **Background Process for Each Principal Candidate**

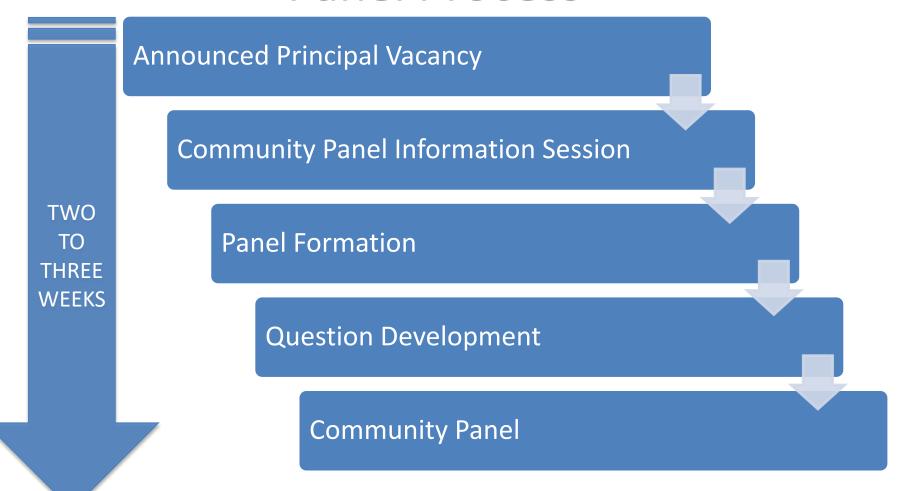
Before the community panel process, a candidate:

- Submitted a resume, education and leadership experience, licensure information, and written submissions;
- 2. interviewed with current DCPS principals and DCPS senior leaders;
- 3. completed reference checks;
- 4. interviewed with the Deputy Chancellors & Chiefs of Schools;
- 5. was placed in a pool of eligible candidates; and,
- 6. was chosen from the pool to interview.

## Overview of Principal Selection Process



# Panel Process



## Who is on the panel?



The panel is comprised of 9-12 members who are essential to the school community. The LSAT is the foundation of the panel but should be supplemented to create a diverse and representative committee.

| Panel Members                           |                                          |  |
|-----------------------------------------|------------------------------------------|--|
| LSAT Chair & Other LSAT Members         | School Chapter Advisory Committee Member |  |
| PTA/HSA President/Representative        | Teachers & Support Staff                 |  |
| WTU Building Union Representative       | Parents                                  |  |
| Recovery Community Corps Representative | Community Members                        |  |

Please Note: School Assistant Principals & Former Principals cannot participate as panel members.

7

### **Roster Submission**

 A final roster of panel members will be submitted to HR so that they can send panel members all logistical information for their panel day.

| School Name:      |                       |        |              |                                |
|-------------------|-----------------------|--------|--------------|--------------------------------|
| Supt Name:        |                       |        |              | _                              |
| Role              | Name (First and Last) | E-mail | Phone Number | Attended Panel<br>(SLRSD Only) |
| LSAT Chair        |                       |        |              |                                |
| PTS/HSA President |                       |        |              |                                |
| WTU Building Rep. |                       |        |              |                                |
| SCAC Member       |                       |        |              |                                |
| Teacher           |                       |        |              |                                |
| Support Staff     |                       |        |              |                                |
| RCC Rep (Parent)  |                       |        |              |                                |
| Parent            |                       |        |              |                                |
| Community Member  |                       |        |              |                                |

|                  | Alternates            |        |              |                                |
|------------------|-----------------------|--------|--------------|--------------------------------|
| Role             | Name (First and Last) | E-mail | Phone Number | Attended Panel<br>(SLRSD Only) |
| Teacher          |                       |        |              |                                |
| Support Staff    |                       |        |              |                                |
| Parent           |                       |        |              |                                |
| Community Member |                       |        |              |                                |

Panel can be up to 13 people aligned to the specific roles specified above.

<sup>\*</sup>DCPS reserves the right to make adjustments as needed to ensure all panel materials represent the diversity of the campus.

#### Panel Selection Practices

- A campus Community Panel Point of Contact will be identified. This person along with the Instructional Superintendent and Communication & Engagement Office will:
  - Help ensure that all groups (parents, teachers, staff, & community members)
    receive necessary information.
  - Check-in to make sure panel members are being identified and compile a final roster of panel members.
  - Compile the final list of panel questions created by the campus.
  - Communicate with the Instructional Superintendent and School Leader Recruitment, Selection & Development team.
- Use multiple methods to reach out to the campus community members to ensure that all parties are aware of the opportunity to participate.

## Questions for the Principal Candidates

DCPS School Leader Recruitment, Selection & Development team and Instructional Superintendents have standard questions that can be used for the community panel interviews. Schools are also encouraged to design their own.

- Each panel interview will be approximately 1 hour (with 5 minutes for opening, 45 minutes for pre-determined questions and 10 minutes for follow-up questions). This time is consistent for all candidates.
- There should be 6-8 questions.
- The questions should cover the different topics upon which the candidates will be rated: Instruction, Talent, Personal Leadership, Family & Community, Operations and School Culture.

## Question Development & Sample Panel Questions

**Instruction:** What strategies will you implement or have implemented in your school to foster differentiated instruction?

**Family & Community:** How would you leverage community partnerships to achieve school-wide goals?

**School Culture:** How have you promoted positive staff and student morale, cohesiveness, and shared goals at your previous school(s). What evidence can you share to support your answer?

**Operations:** How would you use the limited resources including the budget and your own time to meet the need of the entire community?

**Talent:** How do you select talented staff, keep talented staff engaged and develop staff that need it?

The campus point of contact will submit their final 6-8 questions and follow-up question to the School Leader Recruitment, Selection & Development Team.

Questions will be consistent across all candidates on the day of the panel.

**Personal Leadership:** How would you, as a new leader in the building, communicate and create buy-in and commitment to your leadership and vision?

## Approaches to Panel Preparation

- Survey School Community
  - Send out a survey to hear from community members on their focus areas for a new school leader.
- Meeting facilitated by Instructional Superintendent or Community Action Team Specialist
  - Panel can work to draft questions around 6 focus areas as a group.
- Share Document
  - Panel can create a shared document where comments and edits can made to the draft questions.

# What To Expect On The Panel Day?

| Community Panel Discussion<br>(70 Minutes Per Candidate) |                                                                        |  |
|----------------------------------------------------------|------------------------------------------------------------------------|--|
| 5 Minutes                                                | Campus Introduction (2.5 Minutes) Candidate Introduction (2.5 Minutes) |  |
| 45 Minutes                                               | 6-8 Pre-Determined Panel Questions                                     |  |
| 10 Minutes                                               | Follow-Up Question Development                                         |  |
| 5 Minutes                                                | Panel Follow-Up Question                                               |  |
| 5 Minutes                                                | Candidate Follow-Up Question                                           |  |

| Community Panel Discussion<br>(70 Minutes Per Candidate) |                                      |  |
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|                                                          | Candidate Introduction (2.5 Minutes) |  |
| 45 Minutes                                               | 6-8 Pre-Determined Panel Questions   |  |
| 10 Minutes                                               | Follow-Up Question Development       |  |
| 5 Minutes                                                | Panel Follow-Up Question             |  |
| 5 Minutes                                                | Candidate Follow-Up Question         |  |

- Campus introductions are created prior to the beginning of the panel and are consistent across all candidates.
- They can be done in a video format, a testimonial about the campus, or include handouts. The format and content of the introduction is determined by the panel.

| Community Panel Discussion<br>(70 Minutes Per Candidate) |                                                                        |  |
|----------------------------------------------------------|------------------------------------------------------------------------|--|
| 5 Minutes                                                | Campus Introduction (2.5 Minutes) Candidate Introduction (2.5 Minutes) |  |
| 45 Minutes                                               | 6-8 Pre-Determined Panel Questions                                     |  |
| 10 Minutes                                               | Follow-Up Question Development                                         |  |
| 5 Minutes                                                | Panel Follow-Up Question                                               |  |
| 5 Minutes                                                | Candidate Follow-Up Question                                           |  |

 Each candidate will be asked the same questions in the same order on the day of the panel in order to ensure consistency.

| Community Panel Discussion<br>(70 Minutes Per Candidate) |                                                                        |  |
|----------------------------------------------------------|------------------------------------------------------------------------|--|
| 5 Minutes                                                | Campus Introduction (2.5 Minutes) Candidate Introduction (2.5 Minutes) |  |
| 45 Minutes                                               | 6-8 Pre-Determined Panel Questions                                     |  |
| 10 Minutes                                               | Follow-Up Question Development                                         |  |
| 5 Minutes                                                | Panel Follow-Up Question                                               |  |
| 5 Minutes                                                | Candidate Follow-Up Question                                           |  |

- The panel members will have no more than 5-10 minutes to decide which precrafted follow-up question will be asked.
- This question does not need to be consistent across candidates and can explore areas where the panel felt like they wanted to know more information.
- Candidates will also have 5-10 minutes to craft their follow-up question for the panel.

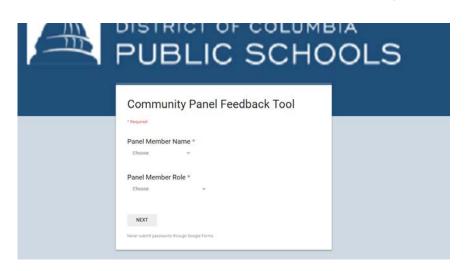
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| 5 Minutes                                                | Panel Follow-Up Question                                               |  |
| 5 Minutes                                                | Candidate Follow-Up Question                                           |  |

The panel will ask their follow-up question.

| Community Panel Discussion<br>(70 Minutes Per Candidate) |                                                                        |  |
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| 5 Minutes                                                | Campus Introduction (2.5 Minutes) Candidate Introduction (2.5 Minutes) |  |
| 45 Minutes                                               | 6-8 Pre-Determined Panel Questions                                     |  |
| 10 Minutes                                               | Follow-Up Question Development                                         |  |
| 5 Minutes                                                | Panel Follow-Up Question                                               |  |
| 5 Minutes                                                | Candidate Follow-Up Question                                           |  |

After the panel asks their follow-up question, the candidate will have an
opportunity to ask the panel a question.

## Community Panel Feedback





#### Online Individual Feedback Tool

**Group Verbal Debrief** 

- A combination of private, individual feedback and group verbal feedback is used in order to ensure all panel voices are heard and represented.
- Online feedback is collected through a survey after each candidate and the group verbal debrief occurs once all candidates have been interviewed.

## Other things to know...

- SLRSD team will manage the flow of the day and ensure each candidate is given equal opportunity to address the panel's questions.
- On the day of the interviews, panelists will receive a link to the resumes and the online feedback sharing tool. Panel questions will be emailed to all panelists prior to the panel to take notes.
- On-time arrival, the day of the panel, is important to ensure that panelists are able to participate.

## Community Panel Responsibilities:

- Support the development of campus Community Panel roster and share it with SLRSD team.
- Support the development of Community Panel questions and share with SLRSD team.
- Support the development of a 2.5 min campus introduction.

Instructional
Superintendent,
CAT Specialist &
Campus POC

- Process submitted Community
  Panel roster.
- Process submitted Community Panel questions.
- Organize and prepare all panel logistics.
- Answer operations and procedural inquires about panel process.

DCPS School Leader Recruitment, Selection & Development Team School Community

Open hearts and minds

Time

## School Community Call to Action

- Develop campus Community Panel roster and share it with SLRSD.
- Develop Community Panel questions and share with SLRSD.
- Design a 2.5 min campus introduction.

Before the Panel

- Listen to each panelist.
- Create effective follow-up question during the interview.
- Submit individual online feedback through the survey after each candidate.
- Provide verbal feedback during the whole-group debrief at the end of the panel day.

During the Panel

Express additional feedback about the panel experience.

Share appointment announcement with the community.

After the Panel

# Looking Ahead: Miner ES Principal Panel Timeline

| Community Info Session: | May 6 <sup>th</sup> , 2021  |
|-------------------------|-----------------------------|
| Roster Due:             | May 12 <sup>th</sup> , 2021 |
| Questions Due:          | May 19 <sup>th</sup> , 2021 |
| Panel Date:             | May 20 <sup>th</sup> , 2021 |

#### **Contact Information**

- Instructional Superintendent: Shawn Stover, Shawn.Stover@k12.dc.gov
- Campus POC: Shamayne Cole, shamayne.coles@k12.dc.gov
- Community Action Team Specialists: Bijan Verlin, Bijan.Verlin@k12.dc.gov
- School Leader Recruitment, Selection & Development:
   Erin C. McKan Thomas, <u>Lead.DC@k12.dc.gov</u>

## Help the Panel Craft Questions

- Not everyone can be on the Community Panel.
- However, everyone can share their thoughts with the panel on what they're looking for in the next school leader for Miner ES.
- To help make sure that the panel asks questions that are representative of your interests, please go to <a href="http://bit.ly/MinerPanelSurvey">http://bit.ly/MinerPanelSurvey</a> by May 12th, to respond to the following:
  - 1. What is happening (programs, events, activities, etc.) at Miner ES that you want to see continue?
  - 2. What are your hopes and dreams for the Miner ES community?
  - 3. What characteristics are you looking for in a new principal?

**Keep in mind** the standards of the leadership framework in which you will be offering feedback on each candidate: **Instruction, Talent, Personal Leadership, Family & Community, Operations and School Culture.**